



### Learning Lessons

How to Run a Useful Lessons Learned Meeting and Track Actions

Sam Ruddell, PSI Conference 19 June 2024

#### A familiar cycle?





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Why run a lessons learnt meeting?





### What makes the meeting useful?



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Refine

How to run an effective meeting?



### **Preparation: Scheduling**





Multiple Deliverables

#### Allow Preparation



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### Preparation: Template slides

### Study xyz-123

Lesson	Action
Lesson 1 text	Action 1
Lesson 2 text	Action 2
Lesson 3 text	Action 3
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### Conducting

#### **The Golden Rules**

- 1. No blame
- 2. Celebrate success
- 3. Moderate the discussion
- 4. Open questions
- 5. Bring quieter team members into discussion



# What Next?



### What next? 1. Communicate findings



# Why did it happen?

## What actions to take



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### What next?

#### 2. Record and track lessons

Lesson ID	Sponsor	Project Code	Lesson text	Category	Actions	Action Owner	Action Status
2024-02-001	Big Pharma	CR_Code1	Some ambiguity in protocol was also reflected in SAP leading to different interpretations	SAP	Update SAP creation checklist to ensure a call is held discussing all approaches – especially if author feels protocol has ambiguity	SARUD	Completed
2024-02-002	BioTech xyz	BS_Code2	The overall scope of work was larger than in contract, but this was not raised until too late	Budget	<ol> <li>1) Train existing team on study budget, develop new training for all new leads.</li> <li>2) Add reconciliation against contract to regular project review meetings</li> </ol>	1) MAHUM 2) TOCOR	<ol> <li>Ongoing</li> <li>Completed</li> </ol>



#### What next?

### 3. Revisit

Periodic check insHave lessons been learned?Identify Repeated lessons





What next?

Anticipating a question:

# Who has the time to do this?



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### Conclusion

- Why?
  - Reflect, revise, refine
- How?
  - Reduce the burden for the team
  - Ensure good meeting etiquette no blame
  - Ensure all voices are heard
- What next?
  - Track Lessons
  - Assign actions
  - Revisit are lessons being learned?



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